

BOARD DIVERSITY POLICY

1. Introduction

This Policy pursues to record, more formally, the Company's policy on board diversity and to recognise the recommendation of the Malaysian Code on Corporate Governance 2012.

2. Principle and Objectives

- 2.1 The Group strictly adheres to the practice of non-discrimination of any form, whether based on race, age, religion and gender throughout the organisation, which includes the selection of Board members. The Board encourages a dynamic and diverse composition of members by nurturing suitable and potential candidates equipped with competency, skills, experience, good character, time commitment, integrity and other qualities in meeting the future needs of the Company.
- 2.2 The objectives of this Policy are to have a Board which:
- is characterized by a broad range of viewpoints rather than just diversity in skills and experience; diversity in viewpoints would exist if there are diversity in gender, nationality, age, culture and socio-economic backgrounds; and
 - has sustainable development as its core value, thus promoting the interests of all our stakeholders, particularly the long term interests of our shareholders, fairly and effectively.

3. Scope & Policies

The Board considers that the concept of diversity incorporates a number of different aspects, such as professional experiences, business experiences, skills, knowledge, gender, age, ethnicity and educational background.

3.1 Board Mix

The Board shall include a balanced composition of Executive, Non-executive and Independent Non-executive Directors to promote a strong element of independencies in the Board. The Independent Non-executive Directors shall be of sufficient calibre and standing, for their views to carry weight.

3.2 Skills and Experience

The Board shall possess a balance of appropriate skills for the requirements of the business of the Company. The Directors shall have a mix of financial, legal, management and other backgrounds which when working in synergy, could provide the Company with considerable experience in a wide range of activities.

3.3 Gender

The Board takes cognisant of the recommendation of the Malaysian Government to have at least 30% women as decision makers in corporate sector as promulgated by the Cabinet in year 2011. This has been highlighted again in the Corporate Governance Blueprint 2011 – Towards Excellence in Corporate Governance issued by

the Securities Commission, which stipulates a goal for participation of women on boards to reach 30% by 2016. The Company shall endeavour to increase female representation on the Board if there are appropriate candidates available when Board vacancies arise.

3.4 Ethnicity/Nationality

The Company aspires to have a board of directors of different nationality or ethnic backgrounds who can contribute their knowledge and understanding of the business, industry and environment.

3.5 Age

The Board is fully committed to promote age diversity, valuing the contribution of its members regardless of age, and seeks to eliminate age stereotyping and discrimination.

4. Diversity Objectives

This Diversity Policy framework for the Group is aimed towards achieving the following objectives:

4.1 Selection of candidates will be based on a range of diversity perspectives, including but not limited to, professional experiences, business experiences, skills, knowledge, gender, age, ethnicity and educational background. The ultimate decision will be based on merit and contributions that the selected candidates will bring to the Board. The Board's composition (including gender, ethnicity and age) will be disclosed in the Corporate Governance Report annually.

4.2 The Board acknowledges the importance of promoting gender diversity. Hence, the normal selection criteria based on an effective blend of competencies, skills, extensive experience and knowledge to strengthen the Board remains a priority.

5. Monitoring and reporting

5.1 Pursuant to the Term of Reference of the Nomination Committee, the Nomination Committee is (among other things) responsible for:

- reviewing, recommending and considering candidates to the Board and committees of the Board;
- assessing the effectiveness of the Board as a whole, the committees of the Board and the contribution of each individual Directors on an on-going basis; and
- assessing the balance of the Board membership and determining the core competencies and skills required for the Board.

5.2 The Nomination Committee shall report to the Board on:

- initiatives undertaken by the Board in relation to Board Diversity Objectives;
- progress in achieving the Diversity Objectives; and
- recommendations regarding Diversity Objectives.

- 5.3 The Board shall, at least annually, assess:
 - Diversity Objectives; and
 - the progress in achieving the Diversity Objectives.
- 5.4 The Board will ensure that appropriate disclosures are made in the Annual Report regarding Board Diversity.

6. Publication and Revision

- 6.1 A summary of this Policy will be included annually in the Corporate Governance Report. This Policy is also available on the Company's website, www.tahps.com.my.
- 6.2 Any revision to the Policy as recommended by the Nomination Committee shall be submitted to the Board for consideration and approval.

Adopted and approved by the Board on 24 May 2016